



Elements of Full Spectrum Operations

- **Offensive operations** are combat operations conducted to defeat and destroy enemy forces and seize terrain, resources, and population centers. They impose the commander's will on the enemy (FM 3-0).
- **Defensive operations** are combat operations conducted to defeat an enemy attack, gain time, economize forces, and develop conditions favorable for offensive or stability operations (FM 3-0).
- **Stability operations** encompass various military missions, tasks, and activities conducted outside the U.S. in coordination with other instruments of national power to maintain or reestablish a safe and secure environment, provide essential governmental services, emergency infrastructure reconstruction, and humanitarian relief (JP 3-0).
- **Civil support** is Department of Defense support to U.S. civil authorities for domestic emergencies, and for designated law enforcement and other activities (JP 1-02). Civil support includes operations that address the consequences of natural or man-made disasters, accidents, terrorist attacks, and incidents in the United States and its territories.

USARCENT Chow Hall Hours

Breakfast	6:30-8:30 a.m.
Lunch	Noon-1:30 p.m.
Dinner	6:30-8:30 p.m.
Midnight	Midnight-1:30 a.m.

Breakfast on Sept. 16 will be the last meal served in the chow hall.

Special Troops Battalion provides life-support to Lucky Warrior



Members of U.S. Army Central's Special Troops Battalion work to recover a deployable rapid assembly shelter after a sandstorm that took place Sept. 8 at Camp Buehring, Kuwait. The tent collapsed due to high winds from the storm.

**Story and photo by
Spc. Elayseah Woodard-Hinton
20th PAD**

The goal of Lucky Warrior 08-01's training exercise is to test U.S. Army Central's ability to become Full-Spectrum Operations capable, able to rapidly deploy in response to a threat or need in Central Command's area of operation.

To complete a successful mission, whether it is real world or in training, the right people and equipment must be in place at the right time. USARCENT's Special Troops Battalion is responsible for carrying out that mission.

"We are basically a support battalion," said Lt. Col. Greg McAfee, STB commander.

"We deploy, support, sustain, protect and redeploy the operational command post for the headquarters," he added.

Members of the battalion arrived at Camp Buehring, Kuwait, in early August to setup life support operations for the exercise that began Sept. 8.

In addition to handling the setup, they were also responsible for deploying ap-

proximately 500 servicemembers, along with equipment, from various camps in Kuwait and posts in the U.S. to train at the site.

They have provided maintenance, billeting, ice and water to the OCP.

Issues concerning personnel matters must still be addressed while in the field and the STB S-1 shop was on site to handle these concerns.

"My job here is to keep track of personnel and any type of issue that might come up such as emergency leave," said Spc. Brandi Rodriguez, S-1.

Once the exercise is over, STB will give out the orders for the command post to be broken down and handle the redeployment of servicemembers and equipment.

According to STB's Command Sgt. Maj. Charles "Doc" Holliday, orchestrating the movement and receiving of people and equipment, along with putting all of these things together to make the operation work has been one of the biggest challenges in this mission. However, he and McAfee agree that they like knowing each day is different and will present a new challenge; but most of all they enjoy working with the Soldiers.

Dust storms hit Camp Buehring, challenge Lucky Warrior

Story by
Pfc. Howard Ketter
20th PAD

U.S. Army Central staff training in the Lucky Warrior exercise endured two dust storms, Sept. 8 and 9.

“The dust storms occurred as a result of collapsing thunderstorms,” said Air Force Master Sgt. Steven Harmon, Staff Weather Office, USARCENT, and a Macon, Ga., native. “When a thunderstorm collapses, cold air from the upper levels of the storm race down to the surface and produce high winds that kick up the dust.”

The storm on Sept. 8 caused one of the Special Troops Battalion tents to fall down.

Sgt. Precious Braylock, STB, USARCENT, said she was outside taking a break

when the storm started.

“I couldn’t see anything,” said Braylock. “I went to the access control point to regroup; when I made my way to the STB tent I noticed one of them had collapsed.”

There were chairs and tables tossed around the area and Soldiers from other sections came to help clean up the mess, said the Okolona, Miss., native.

Braylock said STB Soldiers placed additional sandbags on the base of the tent and dug in extra stakes to tether their tent in place, preparing themselves for the second storm set to occur Sept. 9.

“If you know there is a dust storm coming, it is important that you block any possible entries such as air ducts and tent entrances,” said Capt. Jonathan Y. Ji, field surgeon, USARCENT, a New York native.

Spc. Zachariah T. Ellingson, joint network node operator, 40th Expedition-

ary Signal Battalion, a Janesville, Wisc., native, said he was in the 40th ESB operations tent, monitoring equipment during the first storm.

“I had on goggles, gloves and a scarf around my face,” said Ellingson.

The 40th Expeditionary Signal Battalion operations tent started to detach from its shelter, but otherwise there was no equipment damage, Ellingson said.

The Current Operations Information Center was affected by the storms as well. Field grade officers, senior non-commissioned officers and junior Soldiers were busy cleaning dust and sweeping sand from inside the main tent during the early morning of Sept. 9.

Unexpected incidents like dust storms are one of the reasons Soldiers are trained to be prepared, with the right equipment and protective gear.



Sgt. Beth Lake

Capt. Jonathan Y. Ji, field surgeon, USARCENT, hands out eye drops and bottles of water to Soldiers during a dust storm at USARCENT’s operational command post, Sept. 8. The storm hit as a result of collapsing thunderstorms in the area.



Pfc. Alicia C. Torbush

Sgt. Jason Dietrich, topographical analyst, 132nd Engineer Detachment, shows Lt. Col. Trina Patterson, detachment commander, an overlay on a computer. The 132nd provides battlefield visualizations of the exercise for orientation and informational purposes.

The
Lucky
Warrior

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USARCENT Commanding General
Lt. Gen. James J. Lovelace
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The Lucky Warrior Editor
Sgt. Beth Lake
The Lucky Warrior Staff Writers
Sgt. Brooks Fletcher
Spc. Elayseah Woodard-Hinton
Pfc. Howard Ketter
Pfc. Alicia Torbush



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Reservists serve on active duty in support of Lucky Warrior

Story by
Pfc. Howard Ketter
20th PAD

U.S. Army Reserve Soldiers are serving on active duty status, some with different experiences and thoughts on doing so, during the Lucky Warrior Exercise.

Army Reserve Spc. Jennifer Herrick, USARCENT Augmentation Company, a native of Lincoln, Ga., is serving as an entry control point guard for the exercise.

“We were told that we would operate an entry control point before we left for Kuwait,” said Herrick.

Herrick enlisted in the Army Reserve two years ago and has served on active duty status for seven months.

Herrick said she has considered switching to full-time

active service.

Spc. Nathan A. Smith, Augmentation Company USARCENT, has decided to return to active status. The Duluth, Ga., native served on active duty for four years before he switched to the Army reserve.

“I plan on returning to active duty in the next six months,” said Smith.

“I’ll probably do three more years on active duty and see where I go from there,” said Smith.

One reserve Soldier has been volunteering for active service for a year at a time.

“I am trying to stay on active duty so that I can retire with 20 years active duty service,” said Staff Sgt. Gregory Young, food service manager, a Lafayette, La., native.

Young served on active duty status from 1992 through 1995, and has more than 10



Sgt. Beth Lake

Spc. Jennifer Herrick, USARCENT Augmentation Company, Spc. Nathan Smith, USARCENT Augmentation Company, and Staff Sgt. Jefferson Duncan, USARCENT Augmentation Company, check the security badge of Air Force Master Sgt. Steve Harmon, USARCENT SWO, at the entry control point to Lucky Warrior’s operational command post, Sept. 12.

years of reserve duty under his belt.

Every year he volunteers for active duty time so that he can complete his Army career.

“I love active duty, you can’t beat it,” said Young. “I am going to continue to volunteer for active service until I’m able to retire.”

Making Lucky Warrior a fully functioning operations center requires a lot of work from numerous sections and participants.

In the end, both reservists and active duty servicemembers combined their knowledge and expertise to complete the mission at hand.

LUCKY WARRIOR WORSHIP SCHEDULE

PROTESTANT SERVICE
ARCENT DFAC
Sept. 14
2 a.m. and 10 a.m.

CATHOLIC MASS
Camp Buehring Chapel
Sept. 13
11 a.m.

HEROES OF FAITH
BIBLE STUDY

TUES AND THURS
Sept. 16 and 18
2 a.m. and 10 a.m.
USARCENT DFAC

PRAYER TENT IS LOCATED BY STB AND IS OPEN TO ALL MUSLIM PRAYER TIMES POSTED ON THE TENT



Spc. Elayseah Woodard-Hinton



Sgt. Beth Lake

(Above left) Soldiers light candles during a 9-11 remembrance ceremony at Camp Buehring’s post chapel, Sept. 11. Servicemembers and civilians gathered for the ceremony which honored those lost during the terrorist attacks. (Above right) Lt. Col. Joseph Terry, Deputy Chief of Operations, observes a moment of silence during USARCENT’s 9-11 memorial ceremony held during the Lucky Warrior exercise at Camp Buehring, Kuwait Sept. 11.

What does being Full Spectrum Operations certified mean to you?



“It means being prepared and equipped to deploy anywhere in the AOR.”
Capt. Pamela Wright
Land Officer,
USARCENT Mobility Operations



“Fusing a division and a corps into an OCP. Being able to handle the tactical and operational fight.”
Air Force Capt. Michael Judice
JTAC O.C.
7th Army ASOG



“The ability to have all assets and knowledge in a single C2 to accomplish the Army warfighting mission in a moment’s notice.”
Sgt. Major Richard Harris
1st TSC G-4 SGM



“It means testing equipment to make sure everything works and is usable in case we have to deploy.”
Pvt. Tiara Mullen
Headquarters and Headquarters Company, Supply Clerk

Important information from Command Sgt. Major Charles “Doc” Holliday Sr. Special Troops Battalion Command Sergeant Major

Respect for others

Due to changing work shifts it is important to be courteous to others sleeping in the tents. Ensure proper consideration of others by maintaining noise and light discipline. Lights should not be on later than 8:00 p.m. or earlier than 6:00 a.m.

Sleep

Leaders should ensure their Soldiers are getting the proper rest. If needed, create a sleep plan.

Sun shade and smoking area

A smoking area and bus stop are located at the front access control point. Keep it clean.

Lend a hand

If you see debris in the wire or on the ground, do the right thing and pick it up and throw it away. Make sure that

all trash thrown in the dumpsters stays in the dumpsters. Police call must be conducted daily.

Parking

Park NTVs in the proper parking lot; parking signs are being made for designated personnel.

Proper uniform

The Army Physical Fitness Uniform must be worn in its entirety. Do not mix civilian clothing with the uniform. However, wearing the USARCENT t-shirt with both the APFU and civilian clothing is authorized. Do not wear shower shoes with the PT uniform.

Barracks check

Senior leaders need to check their Soldiers’ living conditions.

A shuttle is available to transport personnel to and from the site, laundry, and sleeping tents

**Pad 33 to Site
 6 a.m. 6:30 a.m. 7 a.m.**

**Site to Pad 33
 8:30 a.m. 9 a.m. 9:30 a.m.**

**Site to Pad 33 to laundry
 11 a.m. until complete**

**Site to Pad 33 to pickup laundry
 1 p.m. until complete**

**Pad 33 to site
 6 p.m. 6:30 p.m. 7 p.m.**

**Site to Pad 33
 8:30 p.m. 9 p.m. 9:30 p.m.**